



California Performance Review Commission

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October 30, 2004

Dear Governor Schwarzenegger:

On August 3, 2004, the California Performance Review (CPR) delivered to you their final recommendations to reshape California state government. The four volume report made over 1,200 individual recommendations and touched upon almost every aspect of state government operations and structure.

As the next phase of your process to reform state government, you formed the CPR Commission to gather the public perspective through an open and inclusive process. Per your charge, the Commission held eight public hearings throughout the state and heard from over 100 subject matter experts in the fields of infrastructure, resources, health and human services, education, government operations, corrections, and government organization. In addition, we gathered testimony from members of the general public through the internet, letters, and oral testimony. Californians from all walks of life offered their input. In total, we collected testimony from over 3,600 members of the public regarding the CPR recommendations.

Though there was some disagreement on specific recommendations, the public overall supported the efforts and work of the CPR. Indeed, the public sentiment widely agreed that there was significant opportunity to improve the way that state government conducts business.

The enclosed report summarizes the public perspective. We have included the breadth of public opinion – both in favor and in opposition. We have also included a summary of key points to consider as your administration continues to evaluate proposals to implement the new structure of California state government.

In closing, we thank you for the opportunity to participate in this process and are hopeful that our work helps guide the discussions as you enter the next phase of this important effort. The Commission would like to thank the CPR Staff for undertaking this monumental initiative, the CPR Commission Staff for their dedication to increasing the public involvement in this effort, and all the state employees for their commitment and support to public service as they begin to transform state government to better serve the residents of the state.

Sincerely

Joanne Kozberg
Co-Chair
California Performance Review
Commission

Bill Hauck
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